

8 6 '(3 \$ 5 7 0 (1 7 2) +( \$/17' + 8 0 \$ 1 6 (5 9 , & ( 6

: L W Q H V V H V D S S H D U L Q J E H I R U H W K H  
6 H Q D W H \$/SISRUORVS L&LRDP P L W W H H

, QWURGXFWLRQ

& KDLUPDQ % O X Q W 05KDUQNDLQDJQGHBEHWLQJXLVKG PHPEH  
, W LV DQ KRDQREUHWRRUBS&H WRGD\ WR GLVFXVV WKH 'HSDUW

YDFFLQHV WKHUDSHXWLFV DQG GLDJQRVWLFW FROOHFWL  
SDUWQHUVKLS DPR-Q+J6F RQS R&B Q&J V &R&G )%\$ 51\$+ DQG WKH  
'HSDUWPHQW RI 'HIMQ WHKH RDLPZR I DQXQD ISHUGR DRKHW QR RUHVSI  
WKH SDQGHPLF 2:6 HQJDJHV ZLWKDSI\QYFDWHA ILQPO XDGQ Q JRW  
'HSDUWPHQW RI \$ULFXOWXUH WKBDH \\$V\QFH QRW9RW(HQJHDUQJ  
2:6 FRRUGLQDWHV ZLWCHHHUVRULQV +HOFQ\$XFGHCOJ WDKHLQJ & 29  
7KHUDSHXWLF ,QDFHFULYQHHQW \$&Q,V DSGGU\WQHUVKLS 1,+PV 5D  
'LDJQRVWLFW 5\$'[ LQLWL DWLYH DQGOZ, RQV/NW EW %\\$5' \$R DQGOV  
,QIHFWLRXV 'LVHDVHV 1,\$,'

7R DFFHOHUDWH GHYHORSPHQW ZKLDQHG PHDILLQFWDFL Q2Q6J V  
KDV EHHQ VHOHFVWVQQ JWFKRHX QRWHWU PSHTDQEX \$H RFYDLOQGLLQGJD FWRHRVU G L  
JRYHUQPHQW VXSSRUW 3URWRF RDQVG IHRULWDXFI\ GHUFRQWLMQWD  
ZKLFK ZLOO DOORZ WKH WULDOD RWARRS BQFHHRG FWRKUHHWTUXLDFQ  
RYHUVHHQ E\ WKH IHGHUDO JRYH\Q\BHQ\U\WD\RVSHS BDH\Q\QHRL  
ZKLFK SKDUPDFHXWLFD O FRPSDQL HDWOKHHFUL GHK DRQ HAKLHPILQ BRW  
IURP WUDGLWL RWDQHGHQHORS\W ZLOO SURFHG VLPXOW  
PDQXIDFWXULQJ RI WKH YDFFLQH DGW PRQXWWWDWDQV RDQHD F  
HIILFDF\ DQG VDIHWDODV KRS\\$HLOQF QHDFVHV WKH ILQDQFLDO  
ULVN

: H Z L O O E H Z R U N L Q J W K R I Q) V\$W D V Q H V Q G L Q U W D K F R Q V W D Q W V W  
V F L H Q W L V W V 2 R P S I O M H K H G D \$ V D M D Q U H I S F G D O R V P V W K H \ Q H H G W  
V D I H W \ D Q G H I I L F D F \ D V T X L F N O \ D L W S R U V H L X E O O D H W R U H Z R S U X L I C  
V W D Q G D U G P D Q Q H U D Q G E \ N H H S L Q J V W H K H F O I Q Q S I V R F G I X F R P R Q  
J X L G D Q F H W R V X S U S R D O W W R K U H W F I O H L O D E V F D F O X G M G I R G W H Q I V G R I R U D J  
S U L R U L W L H V

7R SXW LW UHDOO\ VLPSO\ GUXJRGXKIDQR SWP R QFW HLFN DY M  
FRPSOLF DWHG ER[H V EXW ER[H V QRHQ B WIKHIOHQW GIRXHSURSR  
SKDVHV \RX QHHG FHUWLILFDWLRQ RI \RXU PDQXIDFWXULQ  
PDQXIDFWXULQJ D Q\ WALKHEQ WR R CE HJFLQHJUT M DUF K VD QIG HYHU\

WKRVH ER[H V MXVW OLNH ZH ZRXOG IRU DQ\ RWKHU SURMH  
OLVW :H ¶ UH DLPLO\J RW RW KRRM DDQHPRBXD\O\ DV Z

7KH IROORZLQJ W\H\WKLPRZ Q\KZL \, G%\$D\$ D Q Q W&U E X W L C  
2:6 DQG RYHUDO \$HYDWEEQ\B Q\W\KGLWDQ RVWLF HIRUWV

1DWLRQDO ,QVWLWXWHV RI +HDOWK

1,+ LV WKH ++6 DJH QFH VOHDDUGIKQU HW\SRQVH WR &29,' D  
FRURQDYLUJV WKHDDW HF D6\$/56V &R\H G5LHVHDUFK WR DGGUHVV  
KHDOWK HPHUJHQF\ LV DQ 1,+ ZLGH HIRUW

1,+ LQ FROODER\ \QGR\ \ZRL\ \KRW\ KWDIXQFH\ KHDOWK  
SXEOLF SULYDW\ ISQ UMKHHG MKHS RVRPWHKSHU\ DR\\$ HXW\LFV DQG YD  
7KH \$&7,9 SXEOLF \\$U\\$YDUWLHQ JSD W\Q\H\W\KDHUU\ RW\W\NWKHR \\$GHUV  
JRYHUQRUR9DP ` 0

WEYDWH SDU#•` 0 ÄA XE d@ % € E )

0



P R U W D O L W \ G D W D W Q I E G Q Q R W J Q H I D L F M Q U F D W S L R R U W S Q U F H Q W Z  
I R U W K H J U R X S U H F H L Y L Q J U H P G H V L Y L U Y H U V X V S H U F H  
S X E O L V K H G R Q 0 D *New England Journal of Medicine* : R U N L Q J D V S D U W R I  
\$ & 7,9 S D U W Q H U V K L S 1, \$ , ' L V G H Y H D Q R S L Q H S Q S R W H G W W L Q H J U R  
D G D S W L Y H G H V L Q Q R Q D W K Q M W K H D H O Y D O X D W L R Q R Y H U W L P H  
W K H U D S L H V V Q F O X D P P D W K R H U D Q W K J L E D U L F L W L Q L E Z K L F K K D  
L W H U D W L R Q R I W K H V W X G \ \$ & 77 F X U U H Q W O \ X Q G H U Z D \

\$ Q R W K H U S U R P L W L Q J W K R N Q H D S C H R Q M H O V D R Q W P L S E R V G L 7 K H U H D  
F R P S D Q L H V G H Y H O R B E Q W P R \$ E W K D H Q P G K D Y Q P O V L Q D E D W O H G W H D D O V  
W K H \$ & 7,9 S D U W Q H U V K L S D Q G L Q F R O O D E R U D W L R Q Z L W K P  
V W X G \ W R H Y D O X D W H P \$ E V L Q R X W S ' D W I H D Q V V V K W K P P R Q V K  
V H S D U D W H W U L D O Z L O O H Y D O X D S V H D P Q S Q E L V Q U Q I H Q S D D W W H Q F V O L C  
D V V H V V K I S H U L P P R Q M Q L R Q M O U R E X I O Q R X D M Q B H P Q S V E V R I I R & L 2 9 W ' U H D L Q  
K R V S L W D O L ] H G D G X O W V

7 K H 1 D W L R Q D O + H D U W / X Q J D Q G % W R R I G D Q Q V L W M I V R X Q W R H I  
V L W H I R U D & D Q R G L D H Q D Q Q W K W S M V X H W B H M F R O X Q G F H L Q Q M V D L Q D O Q W L  
L Q I O D P P D W R U \ G U & J W F R R P W P R H O D O M X R X I W ^ I R I Q W M I K H D V R I X Q J S & V Q L H C  
V H W W L Q J \$ G G L W L R Q D O O \ 1 + / % , I W H O I H H V H W D R J L Q Q R W K D H W H , & P  
& D U H & O L Q L F D O 7 U L D O V I R H Q V Y D R O U H V P D H Q R W M V S Q G D R V E G H S A O D H M P B I U  
L Q G L Y L G X D O V Z K R U R D Y & H F R Y F H D L Q H G H I O S U H G X F H W K H S U R J  
L Q S D W L H Q W V Z L W Q K W P K B Q Q M D P U S W K R P E X V J H L Q I D / % O Z Q O I D O W U L D  
R I D Q W L F R D J X O D P Q W K H K R S H L Q W K W R D W W H Q L Q J E O R R G F O R W V W  
S D W L H Q W V

7 K H 1 D W L R Q D O & H Q Q W T H U D Q R / O D S V Y R Q B D L F Q H Q F H D J U & \$ 7 W  
1 & \$ 7 6 3 K D U P D F H X W L F D O & R O O H F W L R Q D F R P S L O D W L R Q R I  
P D M R U U H J X O D W Q D L G D H J H D Q G H R V W Z R H U D F R O O H F W L R Q V R I V P D C  
W R L G H Q W L I \ S R W H Q W L D O 6 \$ 5 6 & R 9 W K H U D S H X W L F V I R U I  
& H Q W H U V D F U R V V 1, + D O V R D U H Z R Q N D L F Q J G F R Q B X D U Q G I Q V Q G X V  
S X U V X H W K H G H Y H Q R J S R H Q S V E L U Q Q W D H Q G D Q W L W K U R P E R W L F  
W U H D W P H Q W R I & 2 9, ' 1, \$ , ' 1 & , 1 +, Q A, W I I W X M H V R K H \$ U V D K V U

OXVFXORVNHOHWDO DQG WKHQ1 DWIHDQXW, ORJLFW & WHVR UGH  
6WURNH 1,1'6 DGUH QD WQHQLVQFDUWLFD O HIRUW

1,+ DOVR KDV FRQYHQHG WKH &29,' 7UHDWPHQW \*XLG  
UHSUHVHQW DDQLGY HLVY RI R1WKHU IHGHUDO DJHQFLHV DORQJ ZI  
SURIHVVLRQDO RUJDQL]DWLRQV DFIDQHVP ILQ HQSKCULQV SDQGL  
KLJK &29,' LQFLGHQFH DUHDV 2Q H\$ ULIQH DLUVHV RI V\$10, 'SDQ

WUHDWPHQW JXELGDQVL QHVKH RJUX LEQH FORLQPHHQ SDRVLLRGHV UHJD  
VSHFLILF WUHDWPHQ DQEVDFX DQ IS QDQG VUDHRVW F\$IQFVLDQH USRWSKOD  
LQFOXGLQJ SUHJQDQW ZRPHQ DQG FKLOGUHQ 2Q OD\\  
DQDO\VLV RI \$&77 W MOKHW BDIQH OWXSHQDRPUIQFAR PRHQKGOWQPH  
WKH WUHDWPHQW RMW&209,]HG LSQD WKHSEUDQZDQH TWDQHSDQH

VHQVLWLYH VSHGFLDJFQ RD/QVGL FU DWSILWV AF DEO 6\$J56Y & Q B Q JL FUR O DW  
UHDJHQWV WR WKH GHYHORSHUV RI WHVWV

7KH 5\$'[ 8QGHURVSHKQYDHSRQV LQLWLDMQWHVZKQJUDQFR D  
SRZHU RI WHFKQRORJLHV GHYHORSHG DQG HQKDQFHG WKU  
LPSOHPHQWDWLRIQQIVDFEWRUWVHNUKDOVRSWISWLQLSQJSDXOQWRLQ QV  
WKH PRVW 2Q - XQH 1,+ DQQRJXQXFQHLGVLRHXUIRQHFRXQ  
HQJDJHG SURMHFWV ZLWKLQ 5\$'[ 8DQGKIDFJVRQDVRWWDKVKDW  
GLVSURSRUWLRLQSDWQHGEIRWGRHQQRYIXVQKMHVREVKHD\$VRISQWBIWYRQW  
LPSOHPHQWHG WR GHFUHDVH WKH VH GLVSDULWLHV

7KH 1DWLRQDO & DQFHU , QVWLWXWHVLRQ RRRHGVQWDKHLQJ  
VHQVLWLYLW\ DQGDVLSQHFS\$56F&R/9 RMRHQRJLFDO WHVWV ZK  
LQGLFDWLHYH RI DRS6\$B6 &R9RVXU&H RQDGUH, \$,RUDNOLQJ WR HVW  
FROODERUDWLHYHRQIDQFLURHODVH QHDWVZPRQDQOTRDSQDFAVWAIURORJL  
ZLWK UHWXUQ RI UHVXOWV WR VXEAMHFWHDUQKDQGLVQFLRQH  
XQGHUVWDQGLQJ RQGHDSSOXDWWBQGRFVOMQSRLWDVH HHIQDWV  
FOLQLFDO WULDOV RQGRVQKHDQH WEDUNQHQRQRIRWVPHJWVHG VXE MHF  
SURWHFWLRQ VWXGLHV

1,\$,' 1&, 1&\$76 DQGRIRI,DQH% SDUWQHULRJLQQHDVQHJDWM  
ZKHWKHU DGXOWV LQ WKH 8QLWHG 6WD

FROOHFW GDWD RQ W\$HIFSMUHXPDRHISPRDPDV\REVHUYHG LQ SDW  
6\$56 & R9 LQIHFWLR ~~Qunite+Kle%ed~~ DSQIGer WIDWLRQDO , QVWLWXWH  
+HDOWK DQG +XPDQO'HHYGIORJS DHQWDQWH1 , + HIRUW,' ZLWK SD  
WR FRRUGLQDW H UHVHIDQFODIPQWDW RWKHV PQQWRL V\VWHP

---



DYRLG GLVSDULWLHV LQ DFFHVV F0HRLQILHG RYUDLQFJL QXIS SHOAS HWFU  
WKDQ RQH GRVH LV QHHGHG DQG DPRS/RHWWDQJWY & FULIQLDFD IDR  
WKH QDWLRQTV LPPLXQH]QWXLURLOQJSUFRUFIDRH VDIHW\ HIIHFWL  
FRQILGHQFH LQ WQH]QWMLQRQJURJLBDPV DQG SROLFLHV

& 29, ' LV Q R W W K H U I R Q W \ L I Q H R Q W I R L V G V W 7 K H L Q  
V H D V R Q L V I D V W D S S U R D F K L Q J S Q W L Q K J R D S U I W D N O R J D W H I L U R Q X M  
D P R Q J R W K H U Z L V H Q K H D D G W Q W F / K L 3 0 G N L H Y Q W D L V F V R D Q S D U A R L X H W L Q H  
Y D F F L Q D W L R Q K D Y H D O V R G H F O L Q H D Q Y V Q B V F / K D Q V U B I Q Q D Q L Q Q F  
D W U L V N I R U S U H H R X Q V W D H E D N H V G I 8 V S H D V W H D Q W L I R Y Q H R V I H F U R Y W H H V K D  
G L V U X S W H G E \ & 29, ' H Q V X Q J H R D Q G H H U T X W D R M G L K F R D V O S I E W D Q D Q S G D F L W  
Z R U N D J J U H V V L Y H Q X H W Q R D L Q Q U G H R W K R H R Q G U L R P X P / X L Q Q H D F A K L L R Q G V ) X  
Z H F R Q W L Q X H W R I L L M K W L W W I K P H S & D Q Q V Q P K L D F W K D F V R Q S I P H G U H L Q F D H L Q I  
Y D F F L Q H V & ' & Z L D O P P Q Q I Y J H D W D L J R H Q L S M U I R Q J W D P Q W K R L J K H G & Y P H U D J H  
F K L O G K R R G L P P X Q L H D F W R L Y R H Q N D J W R I R B Q F Q X D D Q Q G F S U Q I S D W H I R U D  
& 29, ' Y D F F L Q H

## *CDC's Immunization Program*

9 D F F L Q H V    D U H    R Q H J B H S W E O M F D K F K D L O I W K P H Q W V    , Q Y H V W  
L P P X Q L ] D W L R Q    S U R J G U D / R K H K D X Y H D Q T A S K U R I M S P P H X Q L F J D Q M L R Q T K R I    F K L  
W K H    8 Q L W H G    6 W D W H Y I K Y D H V V D F T R I Q B Q D I L H D O W B I Q H V W R S B F W D Q F \    U  
K H D O W K    G L V S D U L O W M H V R I L O B I U H R Y D H G G R T M X D R I O G D M U M L O Q L V R R F L H W D  
, P P X Q L ] D W L R Q V    K D M Y L H Q B H S F D R U P M B I U K R R X Z Z H    F D U H I R U R X U F K L  
F K L O G K R R G    Y D F F L Q D W L R Q V    D U H    D W    Q H D U    R U D E R Y H    S H  
S U H Y H Q W D E O H    G L V H D V H V    K D Y H    G I H F & Q H I D W B C / H E V Z L S M H K U W H K Q W  
L Q W U R G X F W L R Q    R I    Y D F F L Q H V    \$ G X / O K A R V X Q D H Q G V Y D I F D I G Q I O W W R  
E H F R P H    V H U L R X V S D W D O O L D H Q G E D H F H K W A V Y D I F G L Q H D V H D Q W K H O S  
& ' & ¶ V    L P P X Q L ] D W L R Q    S U R J U D P    S O D \ W Q D M X L Q R G Q D D P O H Q T W D X O Q U R D O /  
J R D O V    D Q G    V X V W D L Q L Q J    K L J K    Y D F G H Q D W L D R Q G F Q L Y H D U E L J O I L W D  
V L J Q D W X U H    S L H F H V    R I    W K L V    S U R J U H D Q P    B Q F O H Q W L W K O H H B D Q M L  
D Q G    & ' & ¶ V    G L V F W J L H R A Q L R Q D P P X Q I E D W L R Q    3 U R J U D P



LQFUHDVLQJ FRPPWQLQHAWLQRQ SHDURQWWD U SWQRHYULG RUWDH LP  
URXWLQH YDFFLQDWLRQV GXULQJ WKRX & WUH'D F KS WQ GSHUPRLYFLD  
LQIRUPDWLRQ DERXW WKH 9) & SURZKBRPPWR KIDYPH QLHHFH QHW SY  
LQVXUDQFH FRYHRUZRHUN&QJ LZLWDIO VSIDUWCEBWM WR HQRRKO Y  
DFWLWHLHV GXULQJ WKH VXPPHD ODOQ G& RQ MOLXHQH D YBRUEGL  
EHWZHQQ KHDOWK GF S MEOSLFRKHLDQWIK RIILFHDCW DOV OHKHH OR  
EH QHHGHGVWR BH DQG PDLQWDLQ UVRXWYLQH VS B&UDWJWFKMDSF

\$QRWKHU DFWLWIRWHIWHKDWL YH GHMWRIL & & W,L RQ YDDQG LQSHW  
HQVXULQJ SHRSOH KDYH DFFXUDWVWL QIHWVWDQJL RACK HV RX DPFDNLK

### *Preparing for COVID-19 Vaccines*

&'& LV ZRUNLQJ FQORWHHODJZLQFK WMODISLDWRK GRWZDUPL QRHQ FULW  
UHODWHG WR D & UJUDP DWFKEUQMJ\$ 2HDQW & WWRWDQHGLWW H[SH  
SXEOLF KHDOWK SUHSDUHGQHVV DWQGRQHLSIRUQWW DQIRVQXUZL  
2:6 LQ YDFFLQH SURPRWLRQ GLVWULEXWLRQ DGPLQLVWUD  
LQYHVWPHQWV WKURXJK WKH & RURQFDXULLUMW \$\$FLVG KSHYQLDIOO  
WR SURYLGH LWWDUZPHXQLJDWPBHQDLRQ LQ VXSSOHPHQWDO I  
HQKDQFH WKHLU LPPXQLJDWLQ SURUJOQEMHG 7WRVVXSSROHMPH  
DZDUGH H DQG ORPHDQWVKHWDQWIKQG H SRSQWJQQLF DSVDQGQHPEB  
SUHSDUHGQHVV WDQGQP DQWDQGDEMLQRDQ WR RWKHU & 29, 'À PW

---

---





7KHUH DUH PDQ\ F\ULWW\ RFFDROQ\ VRCISRQHQW\ SSODHPGH\ HQWL\ WLRQ  
YDFFLQH\ ODQ\ RZLW\ OH\ \I\ GDHF\ W\ HRUP\ I\ QH\ LWE\ \DQ\ GHF\ Q\ D D\ O\ W\ HUL  
OLFHQVHG\ YDFFLQHV\ DQG\ WKH SULRU

---

---

G H W H F W D Q G W U G H D M W W K R R U V N X G / L S D H E Q V R H V G I R I K D Y L Q J & 2

*Vaccine Development Efforts*

6 L Q F H O D W H - D Q X D U \ % \$ 5 ' \$ K D V F R Q Q D E V R K U H D W R R Y G H Z L Q M P K  
L G H Q W L I \ S R W H Q W E D O R R Q Q W H B R E D V X U H F D Q G L G D W H V D Q C  
G H Y H O R S P H Q W % N \$ 5 U \$ H F K R D W G D R W U F F H V V L Q G H O L Y H U L Q J H I  
U H V S R Q V H W R S X E F Q L H F V K B D D O W W K V X H R H H U V V H Q V L Q E Q X O G H H Q M D  
S D Q G H P L F ( E R Q D R X W E U I Q D N H W W \$ I U L F D D Q G L Q W K H ' H  
W K H & R Q J R D V Z R H X O D E D H D M K H Q = L N D ) R U W K H V H S D V W U H V S P  
F X U U H Q W U H V S R Q V H H W R K D Q , ' S U R & R Q H G H P H U J H Q F \ V X S S O H  
V X S S R U W W K H X U J H Q W Q H H G I R U P H G L F D O F R X Q W H U P H D V X

\$ W W K H R Q V H W R I ' \$ K U H H \$ D I Q Z G H C P I L F Q Y % L \$ 5 Q P F R Q Q W W U D P F R A G V L I D  
E H J D Q Z R U N L Q J Z L W I K Q 5 H D J Q Q H U D R Q R I L V D D D W W H W U K H W B H Y Q H O R S P I  
Y D F F L Q H V D Q G W K H U D S H X W L F V I R U X Q Q 9 , G H Y H \$ Q O R O S W Q K U E H R H W K D  
S U R S K \ O D F W L F D Q G % D 0 p € € p Å• P u p € L r p 0 € p Å€` 0 @ p Ä P 1 W

, W L V L P S R U W D Q D W H W R W Q U R W W Q W K O D G W R E H Q Q J D W Q R D I Q T G X L R U H C  
U H J X O D W R U \ D Q G W D J I H H T M K L U H T G X I L R U H P M I D Q W V L Q H D G J H Y Q Q R W S V D F U L  
V D I H W \ R I W K H Y D F F L Q H L Q R U G H D J U W R L Q H V S M H G D L G W H X L S V S R U G M H Y C  
W K H V D P H W L P H , Q H D G G H G Y L H M O L R R S Q P H W Q R W W D I Z F J D D I D H Q V X D S W X U L Q J H  
H Q V X U H Z H D U H R S G R X V F L H W D R Q C H R G D W R E S G P V U R N H O A M D G 2 G S B I E I F H C P V L Y H  
6 S H F L I I Z F H D D O H P D N P L H Q Q W L Q Y Q V W W K H Q H F H V V D U \ P D Q X I D F W X U L  
J L Y L Q J F R P S D Q L H W W F K R H Q I E D G Q L Q H Y H M Q V D W Y H I O H R S V P L H Q H \ D I Q G D O C  
I D V W H U P D Q X I D F W D X O G Q V W D L Q L G E X S V R M D I Q F W L Q B I Q H D Y Q H Q I W F W D Q U L Q J  
I R U V H O H F W H G F D Q G L G D W H V E H L Q J D W I G W D M Q L F O H O G L Z Q K G O H Y H Y D R F S  
W K D Q V F D O H G X S D D X W K R U D S S W R R Q O 7 R W I O D \ \$ S U L O D Q  
D J U H H P H Q W V Z L W R G S H M U W Q D D = D H Q Q H F D Q V V H Q - R K Q V R Q - R K Q V R  
S U R G X F W G H Y H O R S P H Q W D Q G L Q Y H V F W D P S H D Q E W \ L L Q L \ D U J H K V H F

% L R V H U Y L F H V , Q F E O E R H G G I D O O H V R H H W K D D S A S \, V Z R X N D H G S E W K H & R P X S G D W H G R Q W K H S U R J U H V V R I X W L Q L Y L Q L J V & V \$ ' D F H D V Z H P R

6 L Q F H L W V H V W D E C 3 5 V K D M Q S W R Q H Q V L X V \$ S R / U X W E Q V V S D Q W S X E O L F K H D O W K D Q G P H G L F D O H P H U X B Q R U M M H G: K K H W K I H E D W Q K I O R R G V L Q I O X H Q ] D U R K Q V E H U F H M L N R V V D C Q L G V D R Q K H P L F X, F Q I O X H Q ] D ( E R O D = L N D R U 9 W K H S F D X Q U G I H R Q L W F & Z H W K D H Y H D X X W K L R D U L T M G H V D Q C U H V R X U F H V S U R Y L G H M G W E W X & S P S Q R J U M H W S / R V Q B Q L Q W L V R Q W Q H U M V K U H D P L W L J D W L Q J W K H O D V W L Q J L P S D F K M H G % R \$ 5 H \$ J K D V L Q G F R H M M U M I X S D U W Q H U V K L S V D Q G S R U E R W D D Q H I C R U P H S Q D D B V F R X Q W K H B % \$ 5 ' \$ K Z D R V U N H G Z L W K V L W R / G B D V H M Q R H S H U F R Q R V O R J S L O H D W W R K D P V W D F U D S L G G H Y H O R S P H Q W D Q G P D Q X I D F I W Q X W I K O H J I B F H P H R G L D F D Q H Z Q H P H U J L Q J W K U H D W

7 K D Q N \ R X D J D L Q I R U \ R X U V X S S R U H M Q D E R O X U R S K D U J U M L Q / H W U R D F F R P S O L V K F P R H Q Q I W G H Q D W P W K D W Z H F G Q L Q V W X U L F E N K O M H G B I Y H D O I R S D Q C Y D F F L Q H W R U D H F Q X R H & M Q H L P S W R R X U Q D W L R Q

### & R Q F Q X V L R Q

++ 6 D S S U H F L D W H V L Q M K H U V H V S A S R R U V & R D Q Q Q U H V V L Q R X U Z R U M : D U S 6 S H H G D Q G W K H G H Y H O R S P H Q L D J R Q I R Y D M F L F F L V Q H & V R Q W K I G W D S R W H Q W L D O K H D O W K V R F L D O D Q G Q G R H Q I R H P F E W L E Y H H Q Y D L F W V Q R S O D F L Q J E L J I L Q D Q F L D O E H W V R Q W K H V H Y D F F L Q H V L V D I D Q D O \ V L V S X W W K H F R M D W V D V R I K O R P W W R R Q C H E C O O D L V R Q D R G D \ ^ W R Q R W K L Q J R I W K H Q Q L O R R W W W W R Q D W D I D H V E B I Q S D R H U Z H L W W K W R Z D U G : H T U H S X W W L Q J E L O O L R Q V R I G R M Q Q D O W L R R Q Q G A R K O H D U Q F H K D W C R O W

: H O R R N I R U Z D U G M V R & R S Q Q J U M H Q V W D Q G Z I R W N L Q J W R J H W K H U F R Q W L Q X H V W R R S H Q V D I H O \ D J D L Q 7 K D Q N \ R X I R U W K H R I R U Z D U G W R \ R X U T X H V W L R Q V